Formative Evaluation of User Interaction: After Evaluation Session

Copyright © 2004 H. Rex Hartson and Deborah Hix.

Philosophy
- Not a summative test
- It’s formative
- Will lead to improvements
- Improvements must be practicable and possible to make

Analysis and Evaluation Tasks
- Analyzing the data
- Cost-importance analysis
- Drawing conclusions
- Connecting back to UE management
- Team exercise on formative evaluation

Analyzing the Data
- Major design: Accept as is or redesign
- Compare observed results to usability specifications
  - Remember, it’s formative, not summative (therefore, statistical significance is not at issue)
- If usability specifications are not met, identify interaction design problems and solve in order of cost and effect on usability
Analyzing the Data

- In most situations, finding usability problems is bad, but in formative evaluation, finding usability problems is good
- Structured identification of interaction design problems and potential solutions

Cost-Importance Analysis

- Cost-Importance table
  - Best to do in a spreadsheet
  - Problem
    - Something that has an impact on usability, observed as user interacts
    - Deduced from critical incident data

Cost-Importance Analysis

- For Calendar example

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Proratios</th>
<th>Prorank</th>
<th>Cumcost</th>
<th>Resolutio</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn’t know to select appt before trying to delete</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Cost-Importance Analysis

- Importance to fix—effect on usability (independent of cost), based on best engineering guess (include risk of not fixing)
  - Importance=M: must fix, regardless
  - Importance=5: If interaction feature is mission critical or usability problem has major impact on task performance or user satisfaction (e.g., user cannot complete key task), expect to occur frequently, causes costly errors, or major source of dissatisfaction

- Importance=3: If user can complete task, but with difficulty (e.g., caused confusion and required extra effort), or problem was a source of dissatisfaction
- Importance=1: If problem did not impact task performance or dissatisfaction much (e.g., irritant or cosmetic), but is still worth listing

Cost-Importance Analysis

- Adjustment factors for “Importance”
  - Probability of occurrence
    - Over all affected user classes, how often will user encounter this problem?
    - Example: if task cannot be completed (e.g., Importance = 5) but usability problem represents situation that will arise rarely and not critical task, downgrade importance to 4 or 3
    - Example: if impact is moderately significant (3), but occurs frequently, upgrade to 4
  - Learnability
    - If users can learn to solve it immediately, it won’t affect subsequent usage (reduce importance by 1)
### Cost-Importance Analysis

- **For Calendar example, assume an Importance = 3**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio</th>
<th>Prio rank</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn't know to select appt before trying to delete</td>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

---

### Cost-Importance Analysis

- **Solution(s)**—proposed changes to solve problem
  - Design principles and guidelines
  - Brainstorming
  - Study other similar designs
  - Solutions suggested by users and experts
  - A given problem can have more than one possible solution; list them each on a separate line
  - Typically not a good solution: More training or documentation (adjust the design, not the user!)

---

### Cost-Importance Analysis

- **For Calendar example:**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio</th>
<th>Prio rank</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn't know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint 'Click in appointment to select for deletion'</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Cost-Importance Analysis

- Cost—resources (time, money) needed for each proposed solution
  - Changes to paper prototype are minimal cost
  - Cost more significant in computer-based prototypes, versions of real product
  - Usually units of cost are in person-hours
  - Usually round up fractional values to next integer (this is an engineering estimate, anyway)
  - For problems with multiple possible solutions, give cost for each on separate line (presumably importance is same)

Cost-Importance Analysis

- For Calendar, assume a cost of 4 person-hours for recoding this feature

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio</th>
<th>Prio rank</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn’t know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint “Click in appointment to select for deletion”</td>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Cost-Importance Analysis

- Priority ratio – metric to establish priorities
  \[ \text{Priority ratio} = \left(\frac{\text{importance}}{\text{cost}}\right) \times 1000 \]
  - Intuitively, high priority means high importance, low cost
**Cost-Importance Analysis**

- For Calendar example, priority = \((3/4) \times 1000 = 750\)

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio ratio</th>
<th>Prio rank</th>
<th>Cum cost</th>
<th>Reso</th>
<th>ution</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn’t know to select app before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint ‘Click in appointment to select for deletion’</td>
<td>4</td>
<td>750</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Cost-Importance Analysis**

- Do priority ratios for all individual usability problems
- Group together related problems (that can share common solution)
  - Represent as single problem and recalculate importance, cost, priority ratio
  - Usually lower cost than total for individual problems
  - Often, for problem with more than one solution, the broadest solution (though more costly) groups better with others

**Cost-Importance Analysis**

- Move all “must fix regardless of cost” problems to top of table
- Sort rest of table in descending order by priority ratio
  - This gets “must fix” problems first
  - The high importance, low cost problems are next
  - These are the problems that, when fixed, give biggest improvement in usability for least cost
Cost-Importance Analysis

**Filling in more problems for the Calendar example**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio rank</th>
<th>Prio ratio</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>User didn't know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint 'Click in appointment to select for deletion'</td>
<td>4</td>
<td>750</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>abc</td>
<td>5</td>
<td>Yada yada</td>
<td>5</td>
<td>1000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>por</td>
<td>M</td>
<td>Blah blah</td>
<td>20</td>
<td>M</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>xyz</td>
<td>1</td>
<td>Sure, right</td>
<td>3</td>
<td>333</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Cost-Importance Analysis

**Putting M problems at top, sort rest by prio ratio, fill in 'Cum cost'**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio rank</th>
<th>Prio ratio</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>por</td>
<td>M</td>
<td>Blah blah</td>
<td>20</td>
<td>M</td>
<td>1</td>
<td>20</td>
<td></td>
</tr>
<tr>
<td>abc</td>
<td>S</td>
<td>Yada yada</td>
<td>5</td>
<td>1000</td>
<td>2</td>
<td>25</td>
<td></td>
</tr>
<tr>
<td>User didn't know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint 'Click in appointment to select for deletion'</td>
<td>4</td>
<td>750</td>
<td>3</td>
<td>29</td>
<td></td>
</tr>
<tr>
<td>xyz</td>
<td>1</td>
<td>Sure, right</td>
<td>3</td>
<td>333</td>
<td>4</td>
<td>32</td>
<td></td>
</tr>
</tbody>
</table>

Cost-Importance Analysis

**Assume we have 26 person-hours available for changes; draw line just before 'Cum cost' exceeds 26**

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio rank</th>
<th>Prio ratio</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>por</td>
<td>M</td>
<td>Blah blah</td>
<td>20</td>
<td>M</td>
<td>1</td>
<td>20</td>
<td></td>
</tr>
<tr>
<td>abc</td>
<td>S</td>
<td>Yada yada</td>
<td>5</td>
<td>1000</td>
<td>2</td>
<td>25</td>
<td></td>
</tr>
<tr>
<td>User didn't know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint 'Click in appointment to select for deletion'</td>
<td>4</td>
<td>750</td>
<td>3</td>
<td>29</td>
<td></td>
</tr>
<tr>
<td>xyz</td>
<td>1</td>
<td>Sure, right</td>
<td>3</td>
<td>333</td>
<td>4</td>
<td>32</td>
<td></td>
</tr>
</tbody>
</table>
Drawing Conclusions

- Deal with “Must fix” problems
  - If enough resources, fix
  - Otherwise, someone (e.g., project manager) must decide
    - Sometimes fixing “must fix” problems means no resources left for any other problems
    - Extreme cost of a “must fix” problem could make it infeasible to fix in current version
    - Exceptions (with cost overruns) can be dictated by corporate policy, management decision, marketing, etc.
  - In our example, we have enough resources

<table>
<thead>
<tr>
<th>Problem</th>
<th>Imp</th>
<th>Solution(s)</th>
<th>Cost</th>
<th>Prio ratio</th>
<th>Prio rank</th>
<th>Cum cost</th>
<th>Resolution</th>
</tr>
</thead>
<tbody>
<tr>
<td>por</td>
<td>M</td>
<td>Blah Blah</td>
<td>20</td>
<td>M</td>
<td>1</td>
<td>20</td>
<td>Fix</td>
</tr>
<tr>
<td>Abc</td>
<td>5</td>
<td>Yada yada</td>
<td>5</td>
<td>1000</td>
<td>2</td>
<td>25</td>
<td>Fix, if time</td>
</tr>
<tr>
<td>User didn’t know to select appt before trying to delete</td>
<td>3</td>
<td>Allow user to click in time slot then press delete; add pop-up hint 'Click in appointment to select for deletion!'</td>
<td>4</td>
<td>190</td>
<td>3</td>
<td>29</td>
<td>Table until next version</td>
</tr>
<tr>
<td>xyz</td>
<td>1</td>
<td>Sure, right</td>
<td>3</td>
<td>333</td>
<td>4</td>
<td>32</td>
<td>Probably never</td>
</tr>
</tbody>
</table>

Drawing Conclusions

- Our resolution

- Other considerations
  - Sometimes get ties on Priority Ratios
    - Must break ties by Importance, personal preference, etc.
  - Similarly, if Importance (which reflects severity, impact on user, etc.) is more significant factor in your environment, weight it a little more in the formula (for Priority Ratio)
Connection Back to Usability Engineering Lifecycle

- Implement chosen design solutions
- Realize benefits of improved usability
- Cycle back through life cycle process and evaluate again
- Usability testing controls iterative process
  - Stop when achieve usability specifications
  - Goal is not perfection

Cost-effectiveness

- If schedule for first release is too tight for thorough testing in lab, use:
  - Usability inspection
  - Rapid usability analysis
  - Isolate most severe problems, "show stoppers"
  - Leave rest until next release
- But, be careful not to let tight production schedule force you to release something that could embarrass your company
- Quality is remembered long after schedules are forgotten!

Team Exercise – Usability Data Analysis

- Goal: To perform the analysis part of a very simple formative usability evaluation

- Activities:
  - Assemble in same teams (including your new participants)
  - The team compiles results to determine whether usability specifications were met.
Team Exercise – Usability Data Analysis

- Fill in the “Observed results” column on the usability specification table.
- Using cost-importance table, list 2 or 3 usability problems from critical incidents.
- Assign an “Importance” rating, 1 through 5, to some of the observed problems, based on severity.
- Propose “Solutions” (without doing all the work of re-design).

Team Exercise – Usability Data Analysis

- Assign “Cost” values (in person-hours) to each solution. Values based on computer (not paper) prototype changes.
- Compute “Priority ratios”.
- Group together related problems and list as single problem
- Move “Must fix” problems to the top

Team Exercise – Usability Data Analysis

- Sort the rest by decreasing ratios to determine “Priority rank” of usability problems.
- Fill in cumulative cost column.
- Assume hypothetical value for available time resources (something to make this exercise work).
- Draw the cutoff line.
- Finalize your “management” decisions about which changes to make in the next version.
Team Exercise – Usability Data Analysis

- Deliverables
  - Summary of quantitative results, written in "Observed results" column, on usability specification table on transparency (for comparison)
  - List of raw critical incidents
  - Cost-importance table, with "Resolutions" column completed in the form on transparency.
  - Choose someone to give brief report on evaluation results.